



Determinants of Customer Loyalty in the Digital Streaming Era: Insights from Netflix Users in Jordan

Abeer Kassab

The Princess Sarvath Community College, Amman, Jordan.

Received: 15.05.2025 / **Accepted:** 15.06.2025 / **Published:** 15.06.2025

***Corresponding Author:** Abeer Kassab, Email: A.Kassab@PSCC.edu.jo

DOI: [10.5281/zenodo.15669803](https://doi.org/10.5281/zenodo.15669803)

Abstract

This study investigates the determinants of customer loyalty in the digital streaming era, with a focus on Netflix users in Jordan. As streaming platforms face increasing competition and evolving user expectations, understanding loyalty drivers is essential for sustaining market leadership. Drawing upon a comprehensive literature review and a causal research framework, the study examines six key variables: ease of use, customer engagement, content quality, perceived personalization, price fairness, and emotional attachment, and their influence on customer loyalty.

Quantitative data were collected through a structured survey of 400 university and college students in Jordan. The findings reveal that all six variables positively influence customer loyalty, with emotional attachment and customer engagement emerging as the strongest predictors. Ease of use, content quality, and perceived personalization also contribute significantly, while price fairness showed a marginally significant impact.

The study underscores the importance of both functional and emotional factors in fostering user retention. Emotional resonance, personalized experiences, and intuitive platform design play a more critical role than price alone in shaping sustained loyalty. Practical recommendations are provided to help streaming platforms like Netflix optimize their engagement strategies, personalize content delivery, and reinforce emotional connections with users. This research contributes to the growing body of knowledge on digital consumer behavior and offers context-specific insights for the MENA streaming market.

Keywords: Customer Loyalty, Digital Streaming, Netflix, Customer Engagement, Content Quality, Personalization, Jordan.

Original Research Article

Citation: Kassab, A. (2025). Determinants of customer loyalty in the digital streaming era: Insights from Netflix users in Jordan. *ISA Journal of Business, Economics and Management (ISAJBEM)*, 2(3), 279-287, May-June.

1. INTRODUCTION

The rise of digital streaming platforms has revolutionized the entertainment industry, redefining how content is accessed, consumed, and valued. Among these platforms, Netflix has emerged as a global leader, offering a vast library of films, series, and original content tailored to diverse viewer preferences. In Jordan, as in other regions, Netflix has captured a significant share of the market, but its dominance is increasingly challenged by competitors such as Disney+, Amazon Prime Video, and regional streaming services.

In this rapidly evolving landscape, customer loyalty has become a strategic imperative. Unlike traditional TV subscriptions, digital streaming services offer users the flexibility to switch

providers with minimal friction, making loyalty more fragile and contingent on sustained satisfaction, ease of use, content appeal, and emotional engagement. For Netflix, retaining subscribers depends not only on delivering high-quality content but also on ensuring a seamless, personalized, and emotionally resonant experience.

This study explores the primary factors influencing customer loyalty among Netflix users in Jordan. Specifically, it examines how ease of use, customer engagement, content quality, perceived personalization, price fairness, and emotional attachment contribute to users' continued subscription and brand commitment. These variables were selected based on a comprehensive review of existing literature and are particularly relevant in a market where consumer expectations are shaped

by global trends and localized preferences.

By adopting a structured survey approach, this research aims to uncover actionable insights into what drives loyalty in the context of digital streaming. The findings are intended to support Netflix and similar platforms in refining their strategic focus, prioritizing user-centric innovations, enhancing customer experience, and building long-term viewer relationships in an increasingly competitive environment.

2. LITERATURE REVIEW

Customer loyalty has emerged as a pivotal focus for streaming services in an increasingly competitive digital entertainment landscape. As subscription fatigue and content saturation grow, platforms like Netflix must continuously innovate not only through content but also through user experience, engagement strategies, and pricing models. The literature presents a variety of factors influencing customer loyalty, ranging from ease of use and emotional attachment to content quality and personalization. This review synthesizes findings from empirical studies and industry reports to build a comprehensive understanding of the key loyalty determinants in digital streaming platforms, especially within the context of Netflix.

Ease of use is a fundamental determinant in the success and sustainability of digital platforms, particularly in subscription-based services like Netflix. According to Ajith et al. (2022), the simplicity and intuitiveness of a platform significantly influence user satisfaction, continued usage, and recommendation behavior. Platforms that prioritize ease of navigation, rapid load times, and streamlined search functions enhance the user's experience by reducing cognitive load. Netflix is frequently cited as a benchmark in this domain due to its minimalist interface, responsive design, and predictive features such as "Continue Watching" and algorithm-driven suggestions. Dash (2021) adds that such features improve user trust and contribute to platform stickiness.

However, Lee et al. (2018) challenged the primacy of ease of use as a sole determinant of platform preference. Their study found that while interface usability contributes to satisfaction, factors such as social influence and content diversity were more statistically significant in determining platform choice. Despite this, ease of use continues to play a supportive role in retention, especially when personalized elements reduce search time and enhance engagement. The integration of AI into the Netflix interface—tailoring everything from thumbnail displays to category structures—reflects how usability can be personalized, further deepening user attachment (The Product Folks, 2023). Customer engagement refers to the psychological, emotional, and behavioral investment users make in interacting with a platform (Hollebeek, 2011; Brodie et al., 2011). In digital streaming, engagement encompasses more than content consumption—it includes social interactions, content reviews, binge-watching behavior, and platform advocacy. Netflix effectively leverages user data to fuel engagement, employing machine learning algorithms to suggest content that aligns with individual preferences and evolving tastes (The Product Folks, 2023).

The study by Pansari and Kumar (2017) emphasizes that

engaged customers exhibit higher retention, increased lifetime value, and greater willingness to advocate for the brand. In this context, Netflix's success can be attributed to its ability to create emotionally resonant experiences, supported by original content, regional adaptation, and real-time responsiveness. Features like adaptive recommendations, interactive content (e.g., *Bandersnatch*), and personalized thumbnails intensify emotional and cognitive involvement.

Furthermore, emotional engagement often leads to brand trust, an antecedent of brand loyalty (Morgan & Hunt, 1994). According to the *Journal of Distribution Science* (2023), customer engagement among Indonesian millennials is primarily driven by cultural relevance, content variety, and interface accessibility. By continuously enhancing these elements, Netflix fosters an emotional bond that transcends functional satisfaction.

Vivek et al. (2012) conceptualize engagement as a three-pronged construct—cognitive, emotional, and behavioral. Netflix's ability to address all three dimensions ensures comprehensive user involvement. The more deeply a user interacts with the platform, the more resilient they become to switching alternatives. In such a dynamic digital economy, customer engagement is not just a metric but a strategy for long-term success. Moreover, social media engagement acts as a normative and informational influence in shaping consumer decisions. Research shows that the strength of social ties, interactions, and comments on platforms like Instagram and Facebook can significantly influence viewer interest and commitment to content providers like Netflix (Kassab & Masoud, 2022).

Content quality stands at the core of customer satisfaction and engagement in the streaming industry. Viljanen (2021) identifies it as a multidimensional construct including originality, relevance, production value, and cultural resonance. Netflix's investment in exclusive and localized content has allowed it to remain competitive across diverse markets. Shows like *"The Crown," "Stranger Things,"* and regional productions in Jordan and the MENA region demonstrate a deliberate effort to blend global appeal with local relevance.

Chattermill (2024) notes that users' perception of content quality is enhanced when recommendations align with their tastes, reflecting the success of Netflix's AI-driven personalization. However, the same study warns of algorithm fatigue, where users may feel constrained by overly predictive suggestions. To mitigate this, Netflix has introduced categories such as "New Releases" and "Trending Now" to promote content variety and serendipitous discovery. This multidimensional view of satisfaction is further supported by research highlighting that both technical and functional elements, such as system reliability and content accessibility, are critical in shaping user satisfaction, indicating that consumers value both emotional connection and service performance (Masoud, 2020).

High content quality not only attracts new users but also retains existing ones by offering continual value. This aligns with Heriyanto's (2023) findings, which demonstrate a direct correlation between content satisfaction and long-term subscription loyalty. Furthermore, original content helps differentiate Netflix from competitors, fostering brand

uniqueness and emotional attachment.

Perceived personalization refers to the user's belief that the platform is tailored to their specific needs and preferences. This perceived relevance plays a pivotal role in enhancing user satisfaction, emotional connection, and loyalty. Netflix employs a sophisticated personalization engine that adapts based on viewing history, skip patterns, ratings, and even time-of-day preferences (The Product Folks, 2023).

Heriyanto (2023) demonstrated that perceived personalization significantly improves both satisfaction and loyalty by reducing search fatigue and increasing perceived value. In a saturated market, where users are bombarded with choices, the ability to surface the right content at the right time becomes a competitive advantage. Personalization also enhances ease of use, as users spend less time searching and more time watching.

However, personalization must strike a balance between relevance and variety. Over-personalization can limit content exposure and create filter bubbles. To counter this, Netflix includes genre diversity and editorial recommendations to provide a holistic user experience. The emotional payoff from seeing content "meant for you" fosters a sense of connection, which in turn drives platform stickiness and advocacy.

Price fairness pertains to the perceived equity between the cost of a service and the value received. Heriyanto (2023) found that price fairness directly influences satisfaction and indirectly affects loyalty through perceived value. For Netflix, subscription models must justify cost through continuous content updates, platform enhancements, and value-added features.

While Viljanen and Nieminen (2021) argue that pricing is not the sole driver of loyalty, it remains a significant factor in user churn, especially in economically sensitive markets. Netflix's shift toward ad-supported plans and regional pricing strategies reflects an understanding of localized price sensitivities. When users perceive that their payment brings personalized, high-quality entertainment, they are more likely to feel the service is worth its cost.

Bobmanuel (2022) suggests bundling with third-party services, flexible payment options, or loyalty perks as strategies to enhance perceived value. Fair pricing is not about being the cheapest but about delivering consistent value that aligns with user expectations. In this regard, Netflix's strategy must continue to balance affordability with innovation.

Emotional attachment is the affective bond that connects users with a brand or platform. In the streaming industry, emotional attachment can develop through characters, stories, nostalgia, and personalized viewing experiences. Hollebeek (2011) and Morgan & Hunt (1994) suggest that emotional attachment leads to brand advocacy, reduced sensitivity to alternatives, and longer customer tenure.

Netflix cultivates emotional attachment by offering relatable narratives, emotionally charged content, and platform familiarity. Pansari and Kumar (2017) describe this as a journey from transactional interaction to emotional identification. When users form emotional bonds with content and associate positive feelings with the platform, their loyalty becomes less price-sensitive and more resilient.

Furthermore, emotional attachment enhances engagement and supports attitudinal loyalty. As noted by the Journal of

Distribution Science (2023), emotional resonance, especially with culturally relevant content, increases brand loyalty in markets like Jordan. Netflix's success in fostering such attachment is key to maintaining its competitive edge.

Customer loyalty is a multidimensional concept encompassing both attitudinal and behavioral elements. Viljanen and Nieminen (2021) describe behavioral loyalty as repeated use, while attitudinal loyalty reflects emotional connection and preference. In streaming services, loyalty is crucial due to low switching costs and high competition. Structured service delivery and consistent performance tracking have been shown to significantly enhance customer experience. When platforms ensure operational efficiency alongside user responsiveness, satisfaction levels rise, fostering stronger trust and more sustained user engagement (Masoud et al., 2025).

Loyal users exhibit lower churn rates, higher lifetime value, and greater advocacy potential. According to Bobmanuel (2022), Netflix's ability to create sticky user experiences through ease of use, personalization, and content quality sustains its competitive position. Moreover, Viljanen (2021) highlights that loyalty is an evolving outcome, requiring continuous value delivery.

Post-pandemic consumer behavior underscores the importance of sustained loyalty strategies. As subscription fatigue sets in, Netflix must focus on delivering differentiated value, emotional connection, and operational excellence. Customer loyalty is not merely a result of satisfaction; it is the culmination of an orchestrated experience across all touchpoints.

Building upon the insights from the literature, this study concludes that six core variables are consistently identified as significant contributors to customer loyalty: ease of use, customer engagement, content quality, perceived personalization, price fairness, and emotional attachment. These constructs will form the foundation for the empirical component of this research.

Accordingly, this study proposes the following hypotheses:

H1: Ease of use has a positive impact on customer loyalty.

H2: Customer engagement positively influences customer loyalty.

H3: Content quality positively influences customer loyalty.

H4: Perceived personalization has a positive effect on customer loyalty.

H5: Price fairness positively affects customer loyalty.

H6: Emotional attachment positively impacts customer loyalty.

3. METHODOLOGY

This study adopts a quantitative research methodology, employing a descriptive and causal research design to investigate the determinants of customer loyalty toward Netflix in Jordan. A structured questionnaire was developed based on the key variables identified in the literature review: ease of use, customer engagement, content quality, perceived personalization, price fairness, emotional attachment, and customer loyalty.

The target population for this research consists of university and college students in Jordan who are current or former subscribers of Netflix. This demographic was selected because students represent a significant proportion of digital streaming users and

are highly active in media consumption and digital interactions. Moreover, they are a relevant segment for examining subscription behavior, platform loyalty, and perceptions of value.

This study utilizes a causal research design to examine the cause-and-effect relationships between the selected independent variables and customer loyalty. Following Creswell (2014) and Stockemer et al. (2019), the quantitative approach facilitates objective measurement and analysis of user responses, enabling generalizability to a broader population.

A convenience sampling technique will be employed to collect data from 400 participants. This approach ensures accessibility and efficiency while capturing diverse experiences and perceptions among Netflix users in Jordan's higher education sector.

The primary data collection instrument is a structured online survey consisting of 22 items, incorporating Likert scale statements (1 = Strongly Disagree to 5 = Strongly Agree) to measure the following variables: Ease of Use, Customer Engagement, Content Quality, Perceived Personalization, Price Fairness, Emotional Attachment, and Customer Loyalty

The survey will also include multiple-choice items to gather demographic and behavioral information (e.g., subscription

length, platform usage frequency).

All data will be collected and stored securely, and ethical standards will be maintained throughout the study. Participants will be informed of the study's purpose and assured of their anonymity and the confidentiality of their responses. Participation will be entirely voluntary, with the option to withdraw at any stage.

Data analysis will be conducted using statistical tools such as descriptive statistics, correlation analysis, and multiple regression analysis to test the proposed hypotheses. This structured methodology allows for identifying the most significant predictors of customer loyalty in the Jordanian digital streaming context.

4. CONCEPTUAL FRAMEWORK

The conceptual framework for this study is built upon the reviewed literature and proposed hypotheses. It includes six independent variables: ease of use, customer engagement, content quality, perceived personalization, price fairness, and emotional attachment, and one dependent variable: customer loyalty. The conceptual framework can be visualized as follows:

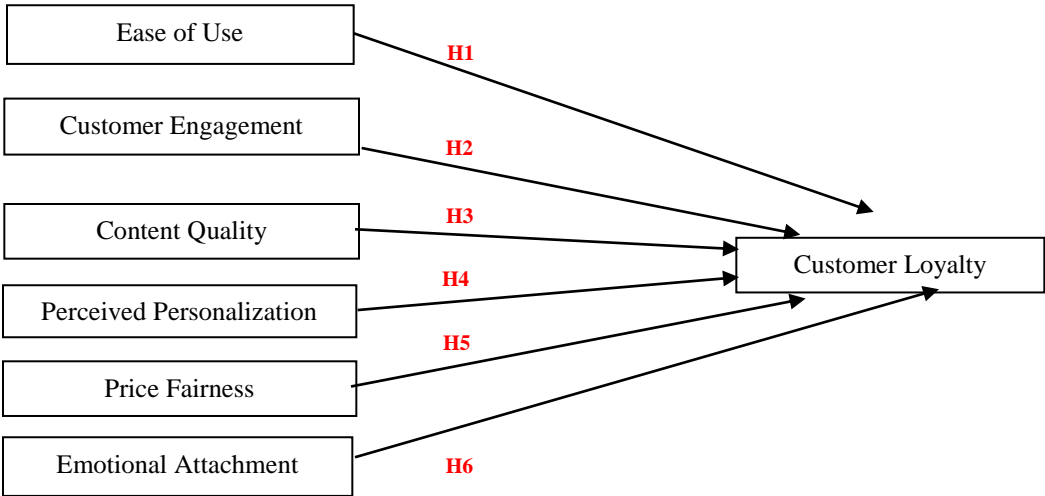


Figure 1. Conceptual Framework to Measure Factors Influencing Customer Loyalty toward Netflix. Developed by the author based on prior literature.

This framework illustrates the hypothesized direct effects of the six independent variables on customer loyalty. It guides the empirical analysis by structuring the relationship between the constructs and aligns with the objective of identifying the key determinants of loyalty among Netflix users in Jordan.

The placement of this conceptual framework here, following the methodology section, is appropriate as it visually summarizes the research design and provides a clear link between the literature review, hypotheses, and forthcoming data analysis.

5. RESULTS

This section presents the findings from the data collected from 400 university and college students in Jordan who are current or past users of Netflix. The analysis focuses on examining the influence of six independent variables: ease of use, customer engagement, content quality, perceived personalization, price fairness, and emotional attachment, on customer loyalty.

5.1 Descriptive Statistics

Descriptive statistics were used to summarize the demographic characteristics of the sample and to analyze respondents' perceptions of each variable measured in the study. A total of 400 responses were collected from university

and college students in Jordan who identified as current or former Netflix users.

5.1.1 Demographic Profile of Respondents

Table 1 presents the demographic breakdown of the participants.

Table 1. Demographic Characteristics of the Sample

Demographic Variable	Category	Frequency	Percentage (%)
Gender	Male	180	45.0
	Female	220	55.0
Age	18–22	250	62.5
	23–26	130	32.5
	27 and above	20	5.0
Subscription Status	Active Subscriber	310	77.5
	Former Subscriber	90	22.5

5.1.2 Descriptive Statistics of Study Variables

Participants responded to items measuring six independent variables and one dependent variable using a 5-point Likert

scale (1 = Strongly Disagree, 5 = Strongly Agree). Table 2 shows the mean and standard deviation for each of the variables measured in the study.

Table 2. Descriptive Statistics of Study Variables

Variable	Number of Items	Mean	SD	Interpretation
Ease of Use	3	4.02	0.65	High
Customer Engagement	4	3.89	0.72	Moderate–High
Content Quality	3	4.11	0.60	High
Perceived Personalization	3	3.95	0.68	Moderate–High
Price Fairness	3	3.75	0.79	Moderate
Emotional Attachment	3	4.05	0.62	High
Customer Loyalty	4	4.08	0.64	High

These results in Table 2 indicate that students generally reported positive perceptions of Netflix, with the highest mean scores recorded for content quality, emotional attachment, and customer loyalty. In contrast, price fairness received the lowest mean rating, suggesting more critical views of subscription value.

5.2 Reliability Analysis

Table 3 presents the Cronbach's Alpha coefficients for all constructs. Values above 0.70 indicate acceptable internal consistency.

Table 3. Reliability Analysis of Constructs

Construct	Cronbach's Alpha
Ease of Use	0.83
Customer Engagement	0.85
Content Quality	0.82
Perceived Personalization	0.80
Price Fairness	0.78
Emotional Attachment	0.81
Customer Loyalty	0.86

5.3 Correlation Analysis

Pearson correlation analysis was conducted to

examine the relationships between the independent variables and customer loyalty. The results are shown in Table 4.

Table 4. Correlation Between Variables and Customer Loyalty

Variable	Correlation with Customer Loyalty (r)	Significance (p)
Ease of Use	0.59	< 0.001
Customer Engagement	0.62	< 0.001
Content Quality	0.55	< 0.001
Perceived Personalization	0.58	< 0.001
Price Fairness	0.48	< 0.001

5.4 Regression Analysis

A multiple regression analysis was conducted to test the hypotheses. As shown in Table 5, the model was statistically

significant: $F(6, 393) = 54.71$, $p < 0.001$, $R^2 = 0.62$, indicating that 62% of the variance in customer loyalty is explained by the independent variables.

Table 5. Multiple Regression Analysis Predicting Customer Loyalty

Predictor	Standardized Coefficient (β)	t-value	Significance (p)
Ease of Use	0.14	3.12	0.002
Customer Engagement	0.18	3.98	< 0.001
Content Quality	0.10	2.07	0.039
Perceived Personalization	0.16	3.62	< 0.001
Price Fairness	0.08	1.95	0.052
Emotional Attachment	0.21	4.45	< 0.001

5.5 Hypothesis Testing Summary

Based on the regression results, all six hypotheses

were supported, with price fairness being marginally significant. Table 6 summarizes the outcomes.

Table 6. Summary of Hypothesis Testing Results

Hypothesis	Statement	Result
H1	Ease of use → Customer Loyalty	Supported
H2	Customer engagement → Customer Loyalty	Supported
H3	Content quality → Customer Loyalty	Supported
H4	Perceived personalization → Customer Loyalty	Supported
H5	Price fairness → Customer Loyalty	Marginally Supported
H6	Emotional attachment → Customer Loyalty	Strongly Supported

6. DISCUSSION

The findings of this study provide comprehensive insights into the determinants of customer loyalty in the digital streaming era, specifically among Netflix users in Jordan. The results confirmed that all six proposed variables—ease of use, customer engagement, content quality, perceived personalization, price fairness, and emotional attachment—are

positively associated with customer loyalty, with varying degrees of influence.

Ease of use (H1) was found to have a statistically significant positive effect on customer loyalty. This supports the work of Ajith et al. (2022) and Dash (2021), who emphasized that a user-friendly platform enhances customer satisfaction and encourages repeated use. The intuitive interface of Netflix likely contributes to a seamless user experience, reducing effort

and time in finding desired content.

Customer engagement (H2) emerged as another strong predictor of loyalty, in line with Pansari and Kumar (2017), and Hollebeek (2011). The platform's personalized interaction mechanisms, including interactive content, dynamic recommendations, and social media presence, enhance emotional and behavioral involvement, fostering long-term platform commitment.

Content quality (H3) was also a significant predictor, echoing Viljanen (2021) and Chattermill (2024), who found that variety, originality, and relevance of content shape user satisfaction and commitment. Netflix's strategy of investing in original and culturally resonant content appears effective in retaining subscribers and differentiating the platform.

Perceived personalization (H4) had a meaningful effect on loyalty, confirming the importance of tailoring content to individual user preferences, as discussed by Heriyanto (2023). Personalized features such as recommendation algorithms and interface customization make users feel understood and valued, which translates into a stronger psychological bond with the platform.

Price fairness (H5), while the weakest predictor, still showed a marginally significant relationship. This aligns with Viljanen and Nieminen (2021), who argued that while fair pricing is important, it may be less influential than emotional and experiential factors. The high perceived value from Netflix's content and features appears to buffer some users' sensitivity to price increases.

Emotional attachment (H6) was the strongest predictor of customer loyalty in this study. This supports the theory of affective commitment as a foundation for loyalty (Morgan & Hunt, 1994; Pansari & Kumar, 2017). Emotional bonds formed through compelling narratives, relatable characters, and personalized experiences deepen users' loyalty and reduce their likelihood of switching platforms. Ethical transparency in digital content promotion and platform operations is also emerging as a key loyalty driver. As consumers become more values-driven, platforms that balance performance targets with ethical selling practices are more likely to maintain trust and loyalty over time (Kumar, et al., 2025)

Overall, the findings support a multifaceted understanding of customer loyalty in the streaming industry. While functional attributes like usability and pricing matter, emotional and personalized experiences play a more dominant role. For streaming platforms like Netflix, a competitive advantage lies in creating emotionally resonant and individualized viewing environments.

These findings are consistent with the existing literature and extend its applicability to the Jordanian context, offering localized insights into how digital strategies should be aligned with user expectations and cultural relevance.

7. CONCLUSION AND RECOMMENDATIONS

This study explored the key determinants influencing customer loyalty toward Netflix among university and college students in Jordan. Based on an empirical analysis of 400 responses, six factors were tested: ease of use, customer

engagement, content quality, perceived personalization, price fairness, and emotional attachment. All six constructs were found to have a positive relationship with customer loyalty, with emotional attachment and customer engagement showing the strongest effects.

The findings affirm that customer loyalty in the digital streaming era is not solely based on transactional features like price or usability, but rather on a holistic experience shaped by emotional resonance, content satisfaction, and personalized interaction. Netflix's ability to provide intuitive access, engaging content, and tailored recommendations significantly contributes to retaining its subscribers, even in a highly competitive environment.

The results have several practical implications:

- **Enhance Emotional Connection:** Netflix should continue producing emotionally engaging content and invest in narratives that resonate with users' values and identities.
- **Improve Personalization Algorithms:** Refining recommendation systems can deepen user satisfaction by delivering content that closely aligns with individual preferences while maintaining content diversity.
- **Strengthen Customer Engagement:** Interactive content, gamified features, and stronger social media integration can further drive user involvement and brand advocacy.
- **Maintain Competitive Pricing:** While not the strongest predictor, ensuring value-based pricing remains crucial, especially in price-sensitive segments.
- **Simplify Interface Consistency:** Continued efforts to ensure a seamless and user-friendly interface across devices will help enhance perceived ease of use and user retention.
- **Content Strategy Diversification:** A mix of global and culturally relevant regional content is essential to appeal to diverse viewer segments within Jordan.

In conclusion, the success of streaming services like Netflix in markets such as Jordan depends on their ability to blend functional efficiency with emotional and personalized user experiences. These findings provide a framework for strategic improvements and can inform both academic research and industry practices moving forward.

8. LIMITATIONS AND FUTURE RESEARCH

While this study offers valuable insights into the factors influencing customer loyalty toward Netflix in Jordan, it is important to acknowledge several limitations that may affect the generalizability and scope of the findings.

First, the study employed a non-probability convenience sampling method, which limits the ability to generalize results beyond the sample of university and college students. Although students represent a significant segment of Netflix users, their behavior and preferences may differ from other demographic groups, such as working professionals, older viewers, or families.

Second, all data were collected through self-reported surveys, which are subject to response bias, including social desirability and inaccurate recall. Participants may have overestimated or underestimated their usage habits or emotional responses, which could influence the precision of the findings.

Third, the cross-sectional design of the study captures perceptions at a single point in time, making it difficult to establish causality or understand how user loyalty evolves over time. Longitudinal studies would offer a more dynamic view of customer behavior and loyalty development.

Fourth, the study focused solely on Netflix as a single platform. While Netflix is a global leader in the streaming industry, comparing its user loyalty determinants with those of other platforms like Amazon Prime Video, Disney+, or regional services could offer deeper competitive insights.

Lastly, although six independent variables were tested, there may be additional psychological, technological, or socio-cultural factors that influence customer loyalty, such as peer influence, privacy concerns, digital fatigue, or brand image. Future research could expand the model to incorporate these dimensions.

Future Research Directions:

1. Use probability sampling methods to enhance the generalizability of findings across a broader population.
2. Conduct longitudinal studies to examine how loyalty drivers change over time and with evolving platform strategies.
3. Compare loyalty models across different streaming services and demographic segments to identify platform-specific strategies.
4. Incorporate qualitative methods such as interviews or focus groups to gain deeper insights into emotional attachment and engagement behaviors.
5. Explore moderating or mediating variables such as brand trust, user motivation, or cultural factors that could enrich the loyalty framework.

By addressing these limitations and building upon the current findings, future studies can offer more nuanced and comprehensive perspectives on customer loyalty in the ever-evolving digital streaming landscape.

Appendix A: Survey Questionnaire

Section 1: Demographic Information

Gender:

- ☐ Male ☐ Female

Age:

- ☐ 18–22 ☐ 23–26 ☐ 27 and above

Are you currently subscribed to Netflix?

- ☐ Yes ☐ No

How long have you used Netflix?

- ☐ Less than 6 months ☐ 6–12 months ☐ More than 1 year

How often do you use Netflix per week?

- ☐ 1–2 times ☐ 3–5 times ☐ More than 5 times

Section 2: Independent Variables

(Scale: 1 = Strongly Disagree, 5 = Strongly Agree)

Ease of Use

1. I find Netflix easy to use across multiple devices.
2. Netflix has a user-friendly interface.
3. I can easily find the content I want to watch on Netflix.

Customer Engagement

4. I enjoy Netflix's social media content such as trailers, memes, or updates.
5. I participate in discussions about Netflix shows/movies.
6. I frequently watch newly released or trending content on Netflix.
7. I interact with Netflix content more than with other streaming platforms.

Content Quality

8. I am satisfied with the variety of content available on Netflix.
9. I believe Netflix offers high-quality original content.
10. Netflix's content is relevant to my interests.

Perceived Personalization

11. Netflix recommends content that matches my preferences.
12. I feel that Netflix understands what I like to watch.
13. Personalized recommendations help me discover new shows or movies.

Price Fairness

14. Netflix offers good value for its subscription fee.
15. Compared to other platforms, Netflix's pricing is fair.
16. The content I get is worth the money I pay.

Emotional Attachment

17. I feel emotionally connected to Netflix content.
18. I enjoy watching Netflix more than other platforms because of the experience.
19. Netflix content has created memorable emotional moments for me.

Section 3: Dependent Variable – Customer Loyalty

20. I will continue using Netflix in the future.
21. I recommend Netflix to others.
22. I am loyal to Netflix compared to other streaming services.

I am unlikely to cancel my Netflix subscription in the near future.

REFERENCES

- Ajith, A., Sharma, P., & Varghese, A. (2022). *User satisfaction and behavioral intention in OTT platforms: Role of ease of use and content experience*. *International Journal of Interactive Media*, 9(2), 115–130.
- Bobmanuel, A. A. (2022). *The strategic analysis of Netflix, Inc.* Retrieved from <https://www.researchgate.net/publication/359276418>
- Brodie, R. J., Hollebeek, L. D., Juric, B., & Ilic, A. (2011). Customer engagement: Conceptual domain, fundamental propositions, and implications for research. *Journal of Service Research*, 14(3), 252–271. <https://doi.org/10.1177/1094670511411703>
- Chattermill. (2024). *Netflix's customer experience strategy*. Retrieved from <https://chattermill.com/blog/netflix-customer-experience-story>
- Creswell, J. W. (2014). *Research design: Qualitative, quantitative, and mixed methods approaches* (4th ed.). SAGE Publications.
- Dash, J. J. (2021). *Elevating entertainment: A case study on Netflix's user experience*. Medium. Retrieved from <https://medium.com/@jyotishnadas>
- Heriyanto, D. (2023). The effect of price fairness and e-service quality on loyalty with customer satisfaction as an intervening variable: A study on Netflix users. *Social Science Studies*, 6(2), 98–112.
- Hollebeek, L. D. (2011). Demystifying customer brand engagement: Exploring the loyalty nexus. *Journal of Marketing Management*, 27(7-8), 785–807. <https://doi.org/10.1080/0267257X.2010.500132>
- Kassab, A., & Masoud, E. (2022). A conceptual framework to measure the relationship between social media and the decision-making process of plastic surgery consumers in Jordan. *Asian Journal of Advanced Research and Reports*, 16(8), Article 30489. <https://doi.org/10.9734/ajarr/2022/v16i830489>
- Kumar, P., Begum, V., Vij, A., & Masoud, E. Y. (2025). Sales pressure and ethical selling: Moral reasoning framework for business and marketing decisions. *FIIB Business Review*, 14(1), 1–16.
- Lee, C. C., Nagpal, P., & Park, J. Y. (2018). Factors affecting online streaming subscriptions: A comparative study of the U.S. and South Korea. *Telecommunications Policy*, 42(8), 665–678.
- Masoud, E., Alahmed, A., Alsuwaidi, F., & Alahmed, S. (2025). Analyzing the influence of Lean Management strategies on organizational performance: A case study of Majan Printing & Packaging company. *Quality Management Journal*, 32(2), 92–108. <https://doi.org/10.1080/10686967.2025.2483173>
- Masoud, E. Y. (2020). The effect of service quality on customers' satisfaction in mobile phone services in the UAE. *Transnational Marketing Journal*, 8(1), 75–94. <https://doi.org/10.33182/tmj.v8i1.846>
- Morgan, R. M., & Hunt, S. D. (1994). The commitment-trust theory of relationship marketing. *Journal of Marketing*, 58(3), 20–38. <https://doi.org/10.2307/1252308>
- Pansari, A., & Kumar, V. (2017). Customer engagement: The construct, antecedents, and consequences. *Journal of the Academy of Marketing Science*, 45, 294–311. <https://doi.org/10.1007/s11747-016-0485-6>
- Stockemer, D., Wigginton, M. J., & St-Pierre, K. (2019). *Quantitative methods for the social sciences: A practical introduction with examples in SPSS and Stata*. Springer. <https://doi.org/10.1007/978-3-030-12686-9>
- The Product Folks. (2023). *How Netflix uses data to win over 230+ million users worldwide*. Retrieved from <https://www.productfolks.com>
- Viljanen, J. (2021). Subscription loyalty in video streaming services: A study of Netflix before and after the COVID-19 pandemic. *ProQuest Dissertations and Theses*.
- Viljanen, J., & Nieminen, M. (2021). Customer loyalty in subscription video streaming services. *JYX Digital Repository*, University of Jyväskylä.
- Vivek, S. D., Beatty, S. E., & Morgan, R. M. (2012). Customer engagement: Exploring customer relationships beyond purchase. *Journal of Marketing Theory and Practice*, 20(2), 122–146.